

## Endnote Chart for UCLA's *Capacity and Preparatory Review Report*

In the left column, the # = endnote number for each essay. If the endnote refers to a document or data that has been included as evidence of UCLA's **Commitment to Institutional Capacity**, the number in the right column identifies the appropriate Criteria for Review (CFR) for which the materials cited provide evidence.

Endnotes for Essay 1. <i>Academic Strategic Planning</i>		
#	Document, Data, Website, or Comment	CFR
1	UCLA organizational chart identifying campus leadership and academic and administrative units: <a href="http://www.aim.ucla.edu/CampusProfile/Administration/chancellor.pdf">http://www.aim.ucla.edu/CampusProfile/Administration/chancellor.pdf</a>	1.3, 3.8
2	Review of UCLA's Efforts to Develop New Performance Indicators: A Report to the WASC Accreditation Visiting Team: <a href="http://www.wasc.ucla.edu/Perf-Indic-finalreport.pdf">http://www.wasc.ucla.edu/Perf-Indic-finalreport.pdf</a>	1.9
3	Final evaluative action letter from the WASC Commission affirming UCLA's accreditation (November 11, 1998): <a href="http://www.wasc.ucla.edu/Commission_Letter.pdf">http://www.wasc.ucla.edu/Commission_Letter.pdf</a>	
4	<i>Strategy for a Great University, a paper by Chancellor Albert Carnesale (November 9, 1998):</i> <a href="http://www.wasc.ucla.edu/cpr_endnotes/strat_greater_univ.pdf">http://www.wasc.ucla.edu/cpr_endnotes/strat_greater_univ.pdf</a>	2.9, 1.3
5	Letter (October 4, 1999) from Executive Vice Chancellor Rory Hume to Vice Chancellors and Deans providing guidelines for enrollment growth planning. <a href="http://www.wasc.ucla.edu/cpr_endnotes/Hume_10_4_99.pdf">http://www.wasc.ucla.edu/cpr_endnotes/Hume_10_4_99.pdf</a>	4.1
6	Sample of enrollment planning documents – The College Report on a <i>Decade of Growth</i> (2000): <a href="http://www.wasc.ucla.edu/cpr_endnotes/College_Plan.pdf">http://www.wasc.ucla.edu/cpr_endnotes/College_Plan.pdf</a>	4.2
7	Website for the Chancellor's Enrollment Advisory Committee that includes a statement of goals and activities: <a href="http://www.evc.ucla.edu/committees/ceac.html">http://www.evc.ucla.edu/committees/ceac.html</a>	4.1
8	Chancellor Albert Carnesale's letter announcing new growth targets to the Deans (April 19, 2001): <a href="http://www.wasc.ucla.edu/cpr_endnotes/Carnesale_4_19_01.pdf">http://www.wasc.ucla.edu/cpr_endnotes/Carnesale_4_19_01.pdf</a>	4.1
9	Master Plan for Student Housing: <a href="http://www.wasc.ucla.edu/cpr_endnotes/Housing_Plan.pdf">http://www.wasc.ucla.edu/cpr_endnotes/Housing_Plan.pdf</a>	3.8
10	Data: Student workload data showing marked improvement since 2001; posted by AIM: <a href="http://www.aim.ucla.edu/data/instruction/conv_factor.html">http://www.aim.ucla.edu/data/instruction/conv_factor.html</a>	2.12
11	Summer Sessions enrollment data by head count and student FTE, Office of Analysis and Information Management: <a href="http://www.aim.ucla.edu/data/students/fte/summer.html">http://www.aim.ucla.edu/data/students/fte/summer.html</a>	2.12
12	AIM data showing progress in meeting enrollment target for 2010: <a href="http://www.wasc.ucla.edu/cpr_endnotes/growth_target.pdf">http://www.wasc.ucla.edu/cpr_endnotes/growth_target.pdf</a>	
13	The April 2003 Report to the Chancellor from the Competitiveness Taskforce that recommended ways to maintain and enhance UCLA's quality and competitiveness: <a href="http://www.evc.ucla.edu/archive/030513-plan.html">http://www.evc.ucla.edu/archive/030513-plan.html</a>	1.3, 3.1
14	Website for the Campus Space Committee: <a href="http://www.evc.ucla.edu/committees/csc.html">http://www.evc.ucla.edu/committees/csc.html</a>	3.5, 4.1
15	The 2005-06 Strategic Planning Reports for Divisions of the College, Professional Schools, and Units in the Chancellor's Office and Academic Senate (18 in total): <a href="http://www.evc.ucla.edu/strategic/">http://www.evc.ucla.edu/strategic/</a>	1.3, 3.5, 4.1
16	Website for <i>Campaign UCLA</i> : summary reports of the campaign that began in July 2005 with an initial goal of \$1.2 billion and ended on December 21, 2005 with \$3.053 billion in gifts and pledges: <a href="http://www.campaign.ucla.edu/campaignnews.html">http://www.campaign.ucla.edu/campaignnews.html</a>	4.8
17	Website for the "Ensuring Academic Excellence Initiative" – a campaign to raise \$250 million to help ensure that the campus can recruit and retain the very best faculty and students (announced June 2004): <a href="http://www.campaign.ucla.edu/eae.html">http://www.campaign.ucla.edu/eae.html</a>	4.8
18	Website for the Office of Analysis and Information Management (AIM) - AIM supports campus planning and evaluation by providing information about academic resources, activities, and outcomes. <a href="http://www.aim.ucla.edu/">http://www.aim.ucla.edu/</a>	4.5
19	Website for Student Affairs Information and Research Office (SAIRO) - SAIRO designs, conducts, and presents reports based on surveys, individual and group interviews, focus groups, and ethnographic observation of UCLA students. <a href="http://www.sairo.ucla.edu/">http://www.sairo.ucla.edu/</a>	2.13
20	Website for the Graduate Division Information Services: <a href="http://www.qdnet.ucla.edu/asis/report/arintro.htm">http://www.qdnet.ucla.edu/asis/report/arintro.htm</a>	2.10
21	Website for the Office of Undergraduate Evaluation and Research, Division of Undergraduate Education (OUER) – OUER conducts comprehensive evaluations of academic programs. <a href="http://www.college.ucla.edu/up/eval/">http://www.college.ucla.edu/up/eval/</a>	2.10
22	UCLA Senior Survey - results of the 2006 survey: <a href="http://www.college.ucla.edu/seniorsurvey/">http://www.college.ucla.edu/seniorsurvey/</a>	2.10, 4.3
23	Report of the Key Academic Indicators Advisory Committee: <a href="http://www.wasc.ucla.edu/cpr_endnotes/KAls.pdf">http://www.wasc.ucla.edu/cpr_endnotes/KAls.pdf</a>	4.5
24	Definitions of Key Academic Indicators: <a href="http://www.wasc.ucla.edu/cpr_endnotes/KAI_Definitions.pdf">http://www.wasc.ucla.edu/cpr_endnotes/KAI_Definitions.pdf</a>	4.5
25	UCLA Mission Statement, Fall 2007: (pending review) <a href="http://www.wasc.ucla.edu/cpr_endnotes/Mlssion_Statement.pdf">http://www.wasc.ucla.edu/cpr_endnotes/Mlssion_Statement.pdf</a>	1.1, 1.4, 4.1